



Association of Defense Communities Installation Innovation 2020 San Antonio, TX

> February 11, 2020 11:00 a.m. – 12 p.m.

Installation Resilience
Installations Rebuilding for the Future
Part II

MCLB Albany, Georgia and Offutt AFB, Nebraska

Growing Challenges for Resilience

- Extreme weather events and changes in environmental conditions creating new risks and vulnerabilities for military installations and their host communities.
- Understanding how shared infrastructure is exposed to risks and vulnerabilities to enhance resilience of installations and surrounding region.
- Partnerships among local, state, federal entities, and the private sector are essential to address the growing challenges to human health and safety, quality of life, infrastructure, economic growth, and military operations and readiness.

Installations Rebuilding for Resilience

Moderator

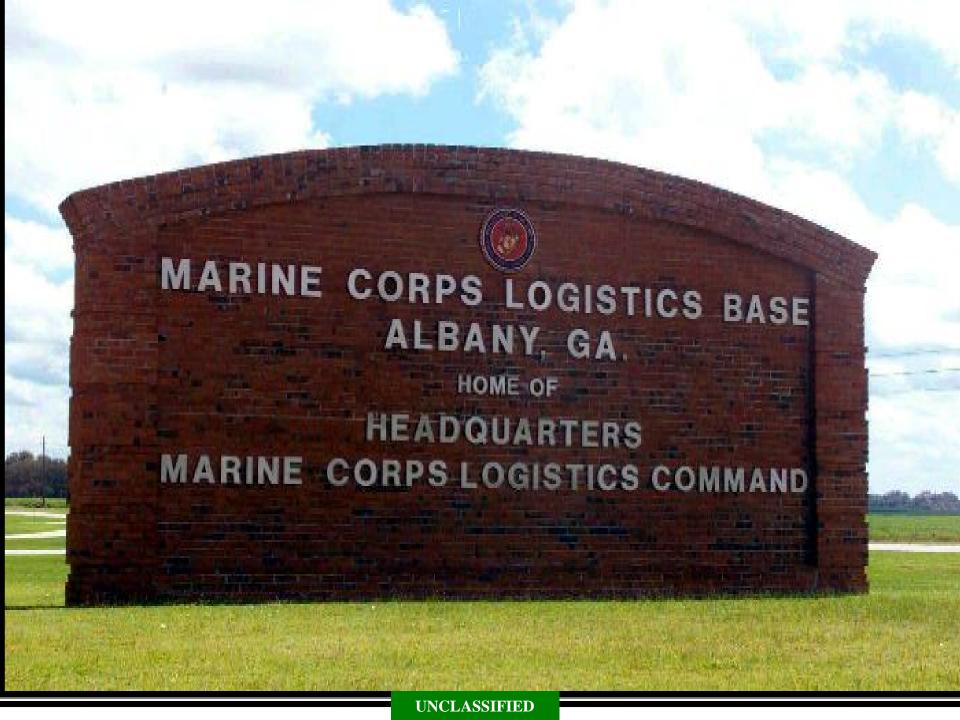
Cyrena Chiles Eitler, AICP Strategic Planning Advisor Stantec Fairfax, VA

Panelists

Steven Dancer Director, Operations Training Division Marine Corps Logistics Base Albany, GA

Lt. Col. Chris "Conman" Conover Director, Flood Program Management Office Offutt Air Force Base, NE

Rita Gomez Sanders District Representative Congressman Jeff Fortenberry, NE





Vision and Mission



Vision

To lead the nation as the most energy efficient and energy resilient customer focused enabling platform for our Operational Forces.

Mission

To provide efficient facilities, infrastructure and a range of support and quality of life services that enable our Tenants to deliver optimal readiness to Operational Forces.

Additional Missions

Directed to support Safe Haven Operations

As directed/requested to support Defense Support Civil Authorities



Location, Location, Location!







MCLB Albany



"MCLB ALBANY IS THE POWER
PROJECTION PLATFORM FOR THE
LOGISTICS HUB OF THE USMC--MARINE
COMMAND"

INDUSTRIAL

COMMAND AND SUPPORT

RESIDENTIAL

MARINE CORPS LOGISTICS BASE

- BASE ACREAGE- 3619 ACRES
- BUILDINGS-372
- PLANT REPLACEMENT VALUE-\$1.7B
- WAREHOUSES-19 (4.80 ACRES EACH)
- 50 MILES OF PAVED ROAD
- 18 MILES OF RAIL ROAD TRACK
- 21 MILES OF GAS LINES
- 40 MILES OF STORM DRAINS
- 64 MILES OF ELECTRICAL LINES

MARINE CORPS LOGISTICS BASE

- 34 MILES OF FIBER OPTIC CABLE
- 25 MILES OF COPPER CABLE
- 3 POTABLE WATER WELLS
- 40 MILES OF WATER LINES
- 5,000 PERSONNEL
- FAMILY QUARTERS-PPV 110 UNITS
- RANGES—TEST, PISTOL AND SKEET
- NO ENCROACHMENT OR ENDANGERED SPECIES ISSUES



Preparing for the Fight



- By failing to prepare, you are preparing to fail!
- Relationships:
 - Command deck/city and county government
 - Emergency Management/Mutual Aid Agreements (MAA)
- Training:
 - Monthly EOC Watch Officer
 - Monthly Mass Notification Warning System (MNWS)
 - Host classes by GEMA, TEEX, Red Cross, etc.
- Exercises:
 - Annual Installation Table Top/Full Scale
 - Annual "Safe Haven" Table Top/Functional
 - Semiannual Installation drills for Shelter-in-Place/Active Shooter
 - State/Regional/DoD



Real World Engagements



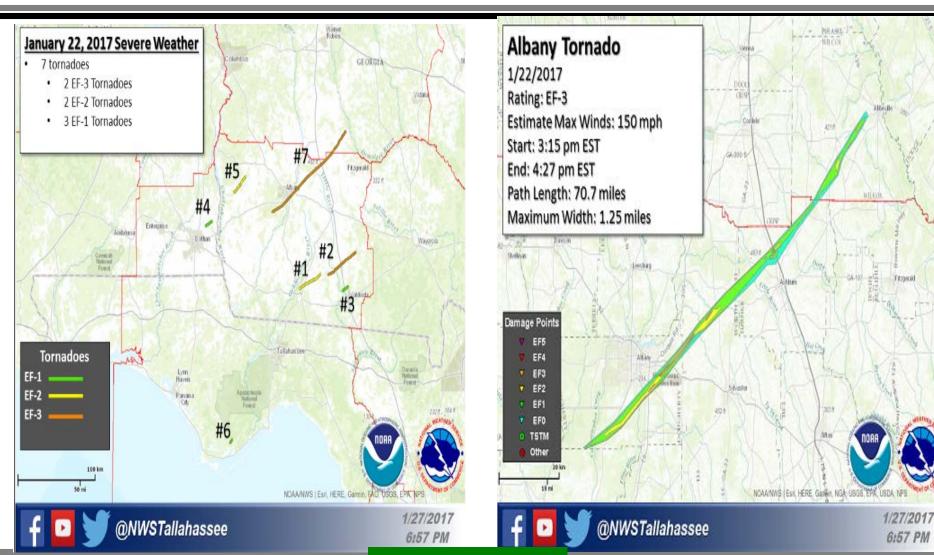
• Real world incidents impacting MCLBA:

- Aug 1996: Tropical Storm Alberto Major flooding of SWGA
- July 2015: Independence Day Lightning 10 (L10) Evacuation
- Aug 2015: Tropical Strom Erika FEMA Incident Support Base (ISB)
- Dec 2015: Dougherty/Lee County Flood
- Sept/Oct 2016: Hurricane Matthew 7,000 personnel, FEMA ISB, DLA Fuel
- Jan 2017: Dougherty County Straight Line Winds and EF-0 Tornado
- Jan 2017: EF-3 Tornado MCLBA impacted
- Sept 2017: Hurricane Irma 6,200 personnel (ADVON deployed), FEMA ISB
- Sept 2018: Hurricane Florence 6,000 personnel (ADVON deployed)
- Oct 2018: Hurricane Michael MCLBA impacted, FEMA ISB, BSI for GAANG
- Sept 2019: Hurricane Dorian 6,500 personnel, FEMA ISB



SWGA Tornados January 2017





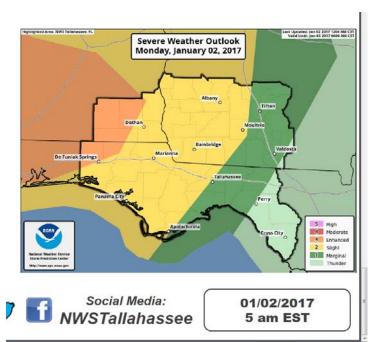


January 2017 Timeline



• January 2nd

- Straight line winds and EF-0 tornado impact Dougherty County/Albany
- Holiday weekend



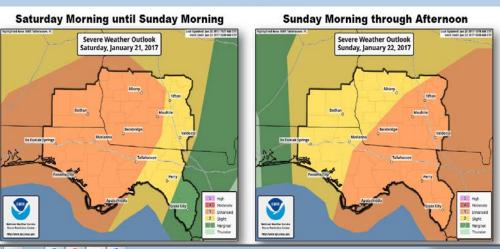
• January 18th

 NWS TAE one pager/Wildcard sent out to the workforce of potential destructive weather for the weekend

January 20th

- NWS TAE conducts a webinar/updated
 Wildcard sent out to the workforce
- Radios/Computers taken home by MAO/IEM







January 22, 2017



- January 22nd
 - 0200 Tornado Warning NWS
 - 0204 Tornado Warning MCPD
 - 0858 Special Weather Bulletin
 - 1247 Tornado Watch NWS
 - 1515 Tornado Warning NWS
 - 1519 Tornado Warning MCPD
 - 1520 Tornado impact SW corner of MCLBA

Severe Threat Today





Response Activities



- Unified Command
 - Life Safety Operations
 - Account for GA PWR employees and employee in Bldg 1121
 - Secure utilities (gas and power)
 - Incident Stabilization
 - Windshield damage assessment
- Emergency Operations Center (EOC)
 - Challenges to make entry to the Installation
 - EOC formally activated at 1743
 - Priorities
 - Life Safety Operations
 - Incident Stabilization
 - Restore water supply
 - Power to Critical Infrastructure/Life Support Activities
 - Clear roads/perimeter
 - Preserve Property/Continue the Mission
 - Security of the Installation
 - Refueling operations to sustain power
 - Establish connectivity
- Recovery
 - Led by Installation & Environmental Division while being supported by the EOC



Tornado Impacts



- Roughly 118 Million in damages
- Over 600 acres of forested land was destroyed
- Approximately 60 buildings were damaged in some manner
- Roughly 9 miles of perimeter fencing was damaged or destroyed
- All utilities (water, gas, electricity) were interrupted at some point in time and restored at varying times during the recovery process
- Network connectivity lost for several days
- MCPD sustained 29 flat tires from tornado debris

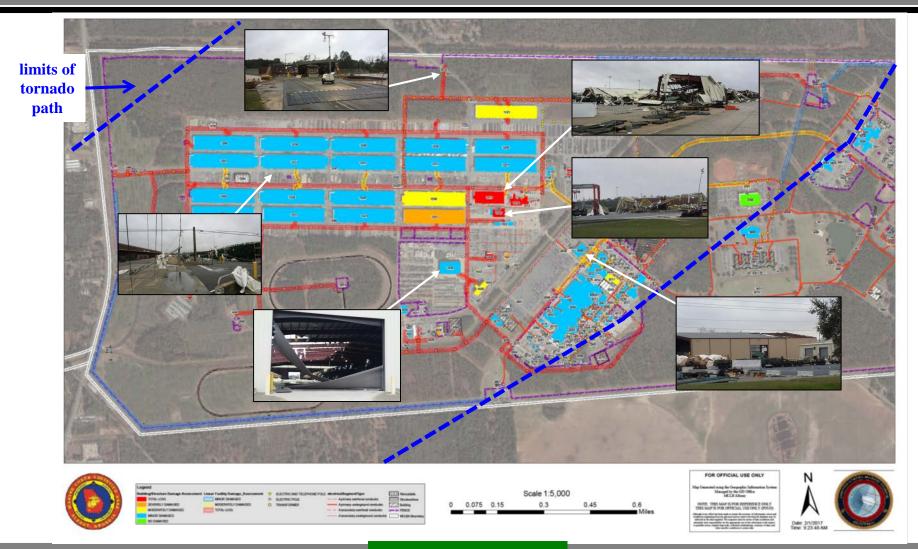






Tornado Path & Damaged Facilities and Utilities

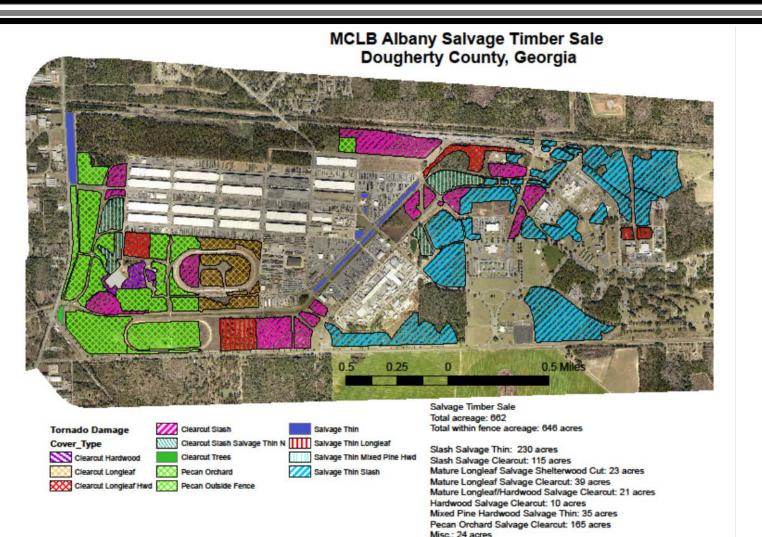






Damage to Forest & Clean-up/Salvage Plan







Lessons Learned



- Primary Watch Officers: Computers/ELMR
- Redundant Connectivity: DSL/Hot Spots
- MRAP as shelter/response
- ISSA: Moody AFB Fuel and Chaplain Support
- Recall/Reentry: Emergency Personnel/ Mission Essential Personnel
- Enclaving
- Stand Alone GIS Platform in the EOC
- Disperse Fuel and Water Trucks
- Social Media Monitoring in the EOC
- Damage/Recovery Assessment Teams: Developing Engineering SOW
- Partnerships!!!



Round Two: Hurricane Michael



•<u>Tornado 2017</u>: (Jan)

- Damage and repairs: Utilities \$11.5M, Facilities \$102.9M (DLA funded \$13.9M), Natural Resources \$4.2M.
- ➤ Completed: 100% Utilities and Natural Resources. 90% Facilities restored.
- Remaining work: B1260 Roof (Funded but not awarded), B1361 Roof (\$4.8M unfunded) and HVAC and interior repairs to multiple buildings (\$2M unfunded).
- ➤In progress B1350, B1360 roofs, B1310 demolition, B1323 replacement, Warehouse interior work, and punchlist items.
- •<u>Hurricane Michael 2018</u>: (Oct)
 - Total dollar amount submitted for damage: Utilities \$3,659,806M (Received), Facilities \$45,886,605M (Unfunded)
 - Funds Received and executed: \$1M for emergency repairs and \$3,659,806 for utility repairs
 - Summary of Major repairs remaining: 50% Utilities (Mainly fiber optics, small portion electrical), 99% Facilities Damaged (1% repaired), Major work includes PPA roof and siding, weapons storage roof.
 - ➤ Working with MIDLANT to award \$45,886,605M contract for permanent repairs.
 - ➤ Currently NO funding allocated for storm recovery.



Questions









Headquarters 55th Wing



Association of Defense Communities

11 **Feb** 2020

Day #333 since 15 Mar 2019 Flood

Lt Col Chris "Conman" Conover

Recover, Relocate, Restructure, & Rebuild





RC-135 V/W RIVET JOINT



RC-135S COBRA BALL



RC-135U COMBAT SENT

OFFUTT AFB 55th Wing Aircraft Variants



WC-135W/C CONSTANT PHOENIX



OC-135B OPEN SKIES



EC-130H COMPASS CALL



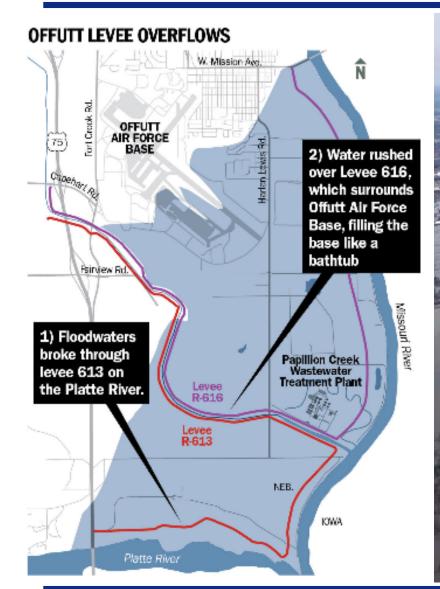
TC-135W (Fight Deck Trainer)





Disastrous and Historic Flooding











Disastrous and Historic Flooding Aerial View







Disastrous and Historic Flooding















55 ISS (Home of Offutt's RC-135 Simulators)









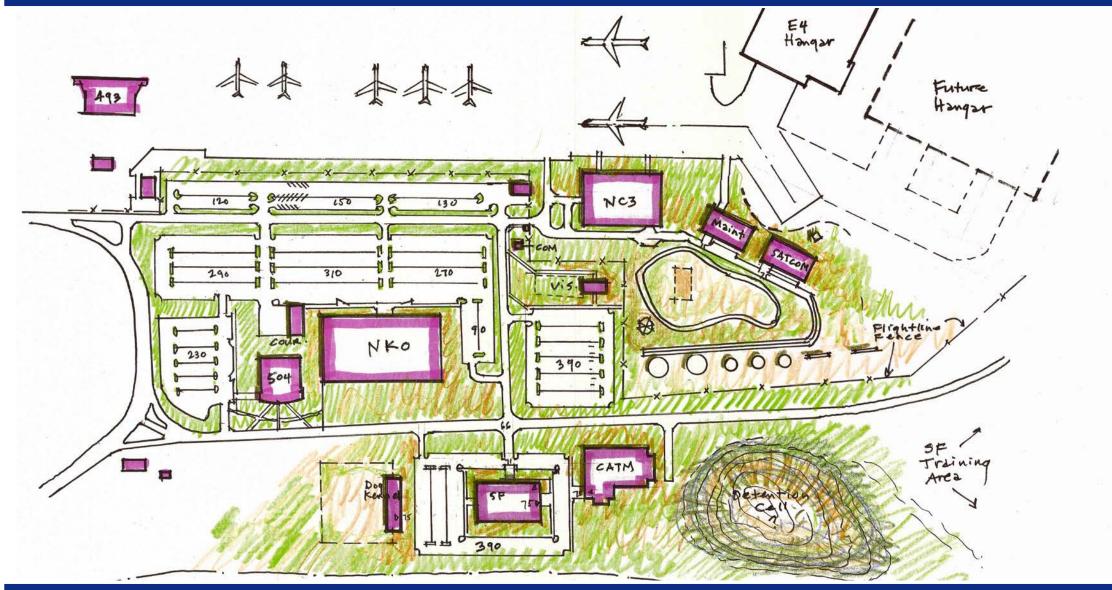






Draft Rebuild Artistic Renderings











"THE SUN NEVER SETS ON THE FIGHTIN' FIFTY FIFTH"