



# AMERICA'S ARMY RESERVE

READY NOW! SHAPING TOMORROW ...

# Installations and Resiliency

# Mr. Stephen "Sully" Sullivan

Chief Financial Officer and
Director for Resources, Installations, and Materiel (DRIM)
Office of the Chief of Army Reserve (OCAR)



## A COMMAND AND A COMPONENT





### **USARC:**

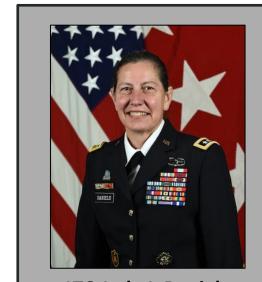
- $\rightarrow$  Man
- → Equip
- $\rightarrow$  Train

### **Deliver Forces**



### OCAR:

- → Plans
- → Policy
- → Programs
- Budget
- → Force Structure



LTG Jody J. Daniels Chief of Army Reserve and Commanding General, USARC



**CSM Andrew Lombardo** Command Sergeant Major, **USARC** 



**CW5 Patrick Nelligan Command Chief** Warrant Officer, USARC



Mr. Stephen Austin – SES Tier 3 MG Robert Harter **Assistant Chief** of Army Reserve



**Deputy Chief** of Army Reserve



# **Army Reserve Priorities**





## **HQDA**

**READINESS** 





### **USFORSCOM**

#1 - PEOPLE



Care for Soldiers. Civilians and **Families** 



Strenathen Leader **Development** 

### **READINESS**



Master the **Fundamentals** 



Deliver **Decisive Total Army** Readiness

### **MODERNIZATION**



Inform and Implement the **Future Force** 



**Execute and Empower** Reform

### **ARMY RESERVE**

#### #1 - PEOPLE



**Focus on Junior Leader Retention** 



**Reform Processes** to Help Soldiers Perform at their Best



Partner with Families, Communities, and **Employers to** Strengthen our **Formations** 

### **READINESS**



**Build Readiness for** Competition; Able to Surge for Crises and Conflicts: **Postured for Change** 

### **MODERNIZATION**



**Develop the Army** Reserve capabilities best suited for the future fight

**Enterprise Priority** 

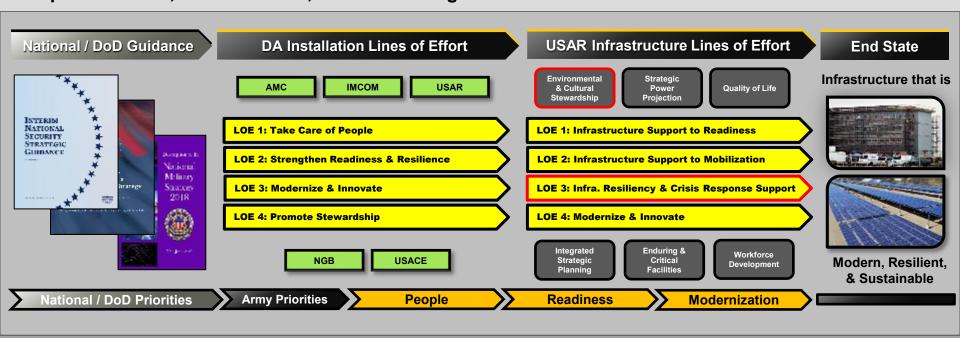
**Operational Priorities** 



# **USAR Infrastructure Strategic Overview**



"Pandemics and other biological risks, the escalating climate crisis, cyber and digital threats, international economic disruptions, protracted humanitarian crises, violent extremism and terrorism, and the proliferation of nuclear weapons and other weapons of mass destruction all pose profound and, in some cases, existential dangers." - Interim NSS Guidance 2021



□ End State: Modern, resilient, sustainable, and operationally flexible infrastructure prepared to "Generate, Support & Project" combat power in a contested MDO battlespace, while being postured to enable local, state, and federal crisis response in the event of a natural disaster or attack on the Homeland.



Paved

649 mi

33.1

3,942

245

41.0 M

1.762M

196,097

83,440

Unpaved

1,423 mi

**Fixed Wing** 

2 Paved

4 Unpaved

## Army Reserve Installations

- Fort McCoy, WI
- Fort Buchanan, PR
- Fort Hunter Liggett, CA

# Army Reserve Forces Training Areas (RFTA)

- Camp Parks, CA
- Devens, MA

# Army Support Activities

ASA Dix (JBMDLH)

#### Army Reserve Readiness <u>Divisions</u>

- 63rd RD, CA
- 81st RD, SC
- 88th RD, MN
- 99th RD, NJ

#### Army Reserve Mission Support Commands

- 7<sup>th</sup> MSC, GR
- 9th MSC, HI
- 1st MSC, PR

• I∝INS

**Rotary Wing** 

1 Runway Paved

22 Landing Pads



# **USAR Resiliency Efforts**



#### **Installation Energy and Water Plans (IEWPs)**

- Completed IEWPs at Fort McCoy, Fort Buchanan, Fort Hunter Liggett, Parks Reserve Forces Training Area (RFTA), and the 63rd, 81st, 88th and 99th Readiness Divisions.
- \$257M of resilience projects identified to ensure our ability to operate 14+ days independently off the grid.

#### **Building Controls and Metering**

- ARIMD is developing an enterprise-wide solution to provide remote access and analytic tools to building controls
- At the end of FY21, Enterprise Building Control System (EBCS) was connected to 108 buildings and is expected to integrate ~500 buildings, or nearly 85% of the 600 buildings currently identified as strategic and/or with positive return on investment, in five years.

#### **Award-Winning Initiatives**

- Since 2014, 10 Secretary of the Army Energy/ Water Management Awards and 9 excellence recognitions by DoE's Federal Energy Management Program (FEMP).
- FY21 Secretary of the Army award presented to:
  - The 63rd RD: first virtual Installation Energy and Water Plan developed in the Army (cost avoidance > \$425K and increased renewable energy generation 1.1 MWh annually).
  - Fort Buchanan: water infrastructure improvements and rainwater harvesting implementation, resulting in annual water savings of 120 MGal and \$1.6 million (FY18-20).

#### Resilience showcase

- In July 2021, Fort Hunter Liggett (FHL) selected as the Department of Army Model Installation for a Sustainability Showcase for White House representatives.
- Tour highlighted sustainability practices with focus on clean/renewable energy and the value of resilience.
- FHL status as a Net Zero installation, and progress toward resilience, accomplished through leveraging multiple USAR funding streams (e.g., MDEP QUTM, ERCIP, and 3rd party financing).



### **USAR HVAC Initiative**



**Problem**: Reoccurring HVAC issues are being reported on new and existing systems.

There is a need for the Army Reserve to develop HVAC standards for new construction (MCAR), major renovations (MRAR), and life cycle replacements (S) that BALANCE required energy mandates and goals AND are more consistent, and maintainable from a costs and operations standpoint.

### **Process / Methodology:**

- HVAC stand-down key takeaways:
  - 1) Need to balance energy mandates and maintenance/operation capabilities
  - 2) Readiness Divisions want simpler, more manageable standardization systems and controls
  - 3) Sustainers' knowledge retention is a big challenge of systems training
  - 4) USAR facilities have 6 to 8 days per month of HVAC maximum load requirements
  - 5) USAR facilities are spread out with remote sites that create servicing challenges
- Review of Design, Construction, Training, and Sustainment of HVAC systems
- Identify metering trend data of current HVAC systems within current facilities

### **Solutions Under Consideration:**

- Nationwide/Regional HVAC Replacement Program (Lifecycle Replacement)
- Nationwide/Regional Monitoring System
- Nationwide/Regional Maintenance specifications and/or contracts
- Sole Source of Systems with approved justification for regionalized HVAC solutions
- HVAC Recalibration program













# **QUESTIONS**