



John Monk June 5, 2023

Our Business

Northrop Grumman's business sectors offer an extraordinary portfolio of capabilities, technologies, and workforce talent that combine to help our customers around the world meet their most complex challenges across the air, cyber, land, sea and space domains.

Aeronautics Systems



Aeronautics Systems is a premier

autonomous systems, aerospace

structures and next-generation

provider of military aircraft,

surveillance, strike and

commercial solutions.

Defense Systems



Defense Systems delivers fullspectrum defense capabilities that provide mission-ready, all-domain decisions and effects to a wide variety of national security, military and civil customers.

Headquarters: McLean, Va. (Washington, D.C. area)

Mission Systems



Mission Systems is a technology leader in open, cyber-secure, softwaredefined systems for defense and intelligence applications across multiple domains.

Headquarters: Linthicum, Md. (Baltimore area)

Space Systems



Space Systems is an industry leading provider of end-to-end space and launch systems and capabilities serving national security, civil and commercial customers.

Headquarters: Dulles, Va. (Washington, D.C. area)

Headquarters: Palmdale, Calif. (Los Angeles area)

NORTHROP GRUMMAN

Northrop Grumman Advanced Technology Laboratories (ATL)

DoD Trusted Foundry for Wafer Fabrication, Assembly, and Test

Over 58,000 square feet of wafer fabrication cleanroom supporting discriminating technologies for USG / DoD Systems

- · Silicon, GaAs, SiC, GaN
- Mixed signal ASICs, MMICs, Power Transistors, Rad-hard ASICs
- Superconducting Electronics
- · Advanced Testing of Commercial, deep node, Semiconductor Chips

More than 850,000 devices delivered in 2022 to over 38 programs of record and an additional >1,000,000 to developmental programs

>800 Experienced technical staff, over 75 subject matter experts









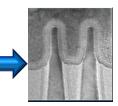


What are We Talking About?

- Semiconductors are materials that can be either an insulator or a conductor
 - Silicon, Germanium, Gallium Arsenide, Gallium Nitride, Silicon Carbide are the main materials used
- The first transistor was invented in 1947
 - It fit in the palm of your hand
 - Today we are at the 7nm node for production
- The first integrated circuit (Chip) was invented in 1958
 - It consisted of two transistors
 - Today there can be >50 billion on a 2cm by 2cm chip











ATL Technologies Support Defense Needs For High-Mix / DoD-Volume Microelectronics

Over 30 Production Processes, more in development

Production

- CMOS 0.5um, 0.8um, 1.2um
- BiCMOS 15v, 40v, 60v, 100v
- SiGe Bipolar Power
- SiC Schottky SIT Power
- Imaging ITO CCD
- GaAs InGaP HBT, pHEMT
- GaN SLCFET Switch & Filters

Development

- GaN SLCFET Amplifiers and Diodes
- RQL Reciprocal Quantum Logic
- Ultra-Wideband Gap Electronics

Supporting a Strong Mix of Technologies

Super Conducting Electronics

GaAs InGaP HBT GaAs pHEMT

Silicon ASICS

CMOS

BiCMOS

Imaging

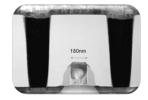
NVM EEPROM

Rad-Hard

SiC Power Si/SiGe Power

GaN SLCFET

Ultra-Wideband-Gap Electronics









Everything Depends on Microelectronics





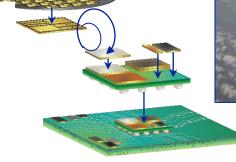


















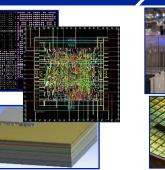




Creating Microelectronics

Design, Manufacturing, and Test Are Interconnected

Chip/Package Co-Design



Device Fab

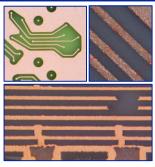
Sources: forbes.com ni.com wccftech.com

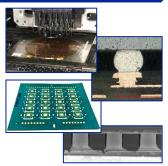


Wafer Post-Processing









Vertical Integration

Design

Device Fab

Post-Processing
Substrates

Assembly & Test

VS.

Front end fabrication Ingits are formed and them lated and the lated and

"FedEx® Flow"



USA		Asia
85%	Semiconductor Design	5%
12%	Fab / Manufacturing	75%
3%	Packaging	97%

Congressional Research Service (2020); https://crsreports.congress.gov/product/pdf/R/R46581 FedEx is a restricted trademark of FedEx Corporation and is not affiliated, endorsed, connected, nor sponsored in any way withby Northrop Grumman Systems Corporation IPC Advanced Packaging Ecosystem Report (2021) & U.S. Department of Defense



Semiconductor Industry Evolution



Moore's Law:
Minimum feature size
(node) will be reduced
by half every two
vears

Rock's Law: Fab costs will double for every node

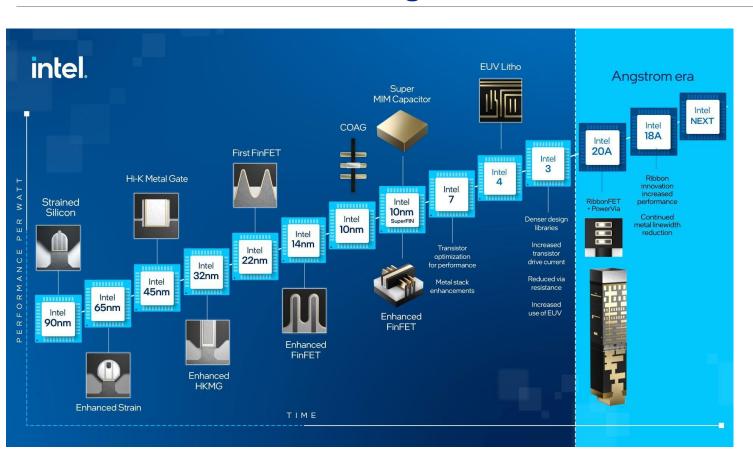
New state of the art fabs cost \$10B - \$20B

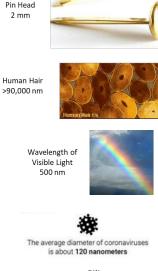
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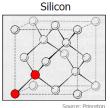
^{*} Moore's law states that the number of transistors in an integrated circuit chips doubles every 2 years Data referenced from Intel and WikiChip



Microelectronics Scaling







Nearest neighbor: 0.235 nm Lattice parameter: 0.543 nm

The CHIPS Act







What is it?

550 billion total including: "9902"		0.74		` '		
2 billion 6 billion		SoTA "Leading-Edge Constructing, E Modernizing Fa (<13nm)	xpanding or	Started May 2023	 Restriction on semiconductor manufacturing capacity expansion in foreign countries of concern Expecting cost-share and commitments from state/local. Grants expected to be 5% to 15% of total capital costs, not exceeding 35% 	
\$11 billion "9906"		"Current-Generation Facilities" (<28nm)		"Fall" 2023 (Rolling)	Assumed similar to above	
		SoTP "Mature Node F	Facilities"	Later then Fall 2023 (Rolling)	"At Least" \$2B Assumed similar to above	
500 million						
		NSTC – National Semiconductor Technology Center		"Fall" 2023	Department of Commerce has sent out white paper with high level expectations and has asked for feedback Workforce development is key part of this	
200 million	NAPMP – National Advanced Packaging Manufacturing Program		Likely 2024	Not much known / released about this program.		
\$2 billion	Portion		RPQ (FOFO)	Notes / Knowi	s / Known Limitations	
				FRP closed to form the regional Hubs. Expect a yearly call for project proposals which we can shape		
51.5 billion				resulting i	about "peanut butter" spreading of the funding in minimal actual work	
	Port	ion	RPQ (FOFO)	Notes / Know	Limitations	
\$24 billion*	Tax	Credit	CY23 – CY26		ts into Microelectronics equipment in 2023 – ct to a 25% tax credit.	
i 66 i 16 i 17 i 17 i 17 i 17 i 17 i 17 i 17 i 17	5 billion 10 billion "9906" 1500 million 1200 million 12 billion	port billion port billion port billion Port Port	Commons Comm	Solition "Current-Generation Facilities" (<28nm) SoTP "Mature Node Facilities" NSTC – National Semiconductor Technology Center NAPMP – National Advanced Packaging Manufacturing Program Portion Portion RPQ (FOFO) "ME Commons" Portion RPQ (FOFO)	(<13nm) "Current-Generation Facilities" (Fall" 2023 (Rolling) "SoTP "Mature Node Facilities" 2023 (Rolling) NSTC – National Semiconductor Technology Center NAPMP – National Advanced Packaging Manufacturing Program NAPMP – National Advanced Packaging Manufacturing Program Portion RPQ (FOFO) Notes / Known Closed Now) "ME Commons" February 2023 (Closed Now) "Tax Credit CY23 – CY26 Any investment	

Chips were invented in America

But most chips are made outside of the U.S.

Logic chip production by country, 2021

Memory chip production by country, 2021





National Institute of Standards and Technology | U.S. Department of Commerce

CHIPS for America will:



Return leadingedge chip manufacturing to U.S.



Expand capacity to make current/mature chips and critical supplies



Reinforce U.S. strengths in chip design and equipment



Grow a U.S. workforce and strengthen communities

Create a domestic semiconductor ecosystem for national and economic security



National Institute of Standards and Technology | U.S. Department of Commerce

CHIPS for America Vision



Economic Security

This act enables us to build more resilient supply chains for important components.



National Security

This act enables us to bring the most sophisticated technologies back to the



Future Innovation

Chips are key to the technologies and industries of the future, so we need to be at the forefront. This act will ensure long-term U.S. leadership in the sector.

Guiding Principles



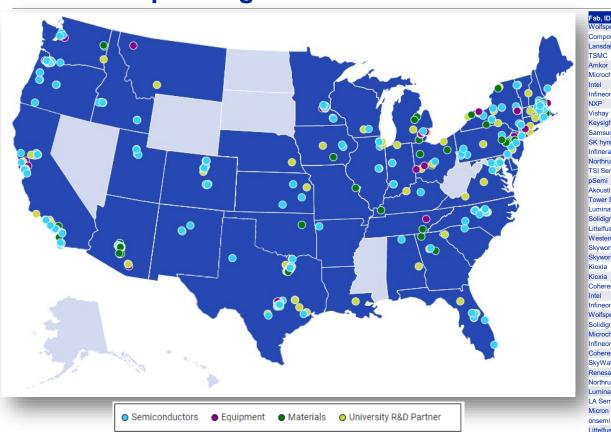
- Meet economic and national security needs
- Ensure long-term leadership in the sector
- Strengthen and expand regional clusters
- Catalyze private sector investment
- Generate benefits for a range of stakeholders and communities
- Protect taxpayer dollars

National Institute of Standards and Technology | U.S. Department of Commerce





New / Expanding Semiconductors Facilities Watch List



Fab, IDM or OSAT	State	Fab, IDM or OSAT	State	Fab, IDM or OSAT	State
Wolfspeed	AR	Trusted Semiconductor Solutions	IN	Intel	ОН
Compound Photonics	AZ	Everspin Technologies	IN	Rogue Valley Microdevices	OR
Lansdale	AZ	NHanced Semiconductors	IN	Alpha & Omega Semiconductor	OR
TSMC	AZ	SkyWater Technology	IN	onsemi	OR
Amkor	AZ	EMP Shield	KS	Microchip Technology	OR
Microchip Technology	AZ	Radiation Detection Technologies	KS	Intel	OR
Intel	AZ	Integra Technologies	KS	Analog Devices	OR
Infineon Technologies	AZ	Infineon Technologies		Infineon Technologies	OR
NXP	AZ	TSMC	WA	Qorvo	OR
Vishay Intertechnology	CA	Analog Devices	WA	Mitsubishi Semiconductor	PA
Keysight Technologies	CA	Infineon Technologies	WA	Infinera	PA
Samsung	CA	Littelfuse	WI	Coherent	PA
SK hynix	CA	Rochester Electronics	MA	onsemi	PA
Infinera	CA	Massachusetts Bay Technologies	MA	Infineon Technologies	RI
Northrup Grumman	CA	MACOM Technology Solutions	MA	Pallidus	SC
TSI Semiconductors	CA	Luminar	MA	X-FAB	TX
pSemi	CA	Littelfuse	MA	Intel/Tower	TX
Akoustis	CA	Skyworks	MA	NI	TX
Tower Semiconductor	CA	Analog Devices	MA	Samsung	TX
Luminar	CA	Infineon Technologies	MA	Infinera	TX
Solidigm	CA	Infinera	MD	Tower Semiconductor	TX
Littelfuse	CA	Northrup Grumman	MD	Littelfuse	TX
Western Digital	CA	Skyworks	MD	Texas Instruments	TX
Skyworks	CA	Diodes Incorporated	ME	Coherent	TX
Skyworks	CA	Texas Instruments	ME	Infineon Technologies	TX
Kioxia	CA	Honeywell Aerospace	MN	NXP	TX
Kioxia	CA	Polar Semiconductor	MN	Qorvo	TX
Coherent	CA	SkyWater Technology	MN	Texas Instruments	UT
Intel	CA	Infineon Technologies	NC	Micron	VA
Infineon Technologies	CA	Qorvo	NC	GlobalFoundries	VT
Wolfspeed	CA	Wolfspeed	NC	Honeywell Aerospace	WA
Solidigm	CO	onsemi	NH		
Microchip Technology	CO	Intel	NM		
Infineon Technologies	CO	Odyssey Semiconductor	NY		
Coherent	DE	MACOM Technology Solutions	NY		
SkyWater Technology	FL	GlobalFoundries	NY		
Renesas Electronics	FL	Akoustis	NY		
Northrup Grumman	FL	Micron	NY		
Luminar	FL	onsemi	NY		
LA Semiconductor	ID	Wolfspeed	NY		
Micron	ID				
onsemi	ID				



Trusted Microelectronics at Northrop Grumman ATL

Advanced Technology Labs (ATL) Delivers Products & Expertise

In-house design, production, assembly & test to support a range of microelectronic technologies

Delivering products to NGMS programs daily

Internal products have features not found in COTS' that leverage new business

Active R&D group creating discriminators

Over 50-year legacy with AS9100 and Trusted Status





